Adaptive & Resilient Leadership in Public Services

Learning Outcomes:

Participants will be able to:

- Apply adaptive leadership principles to public service environments.
- Demonstrate resilience, crisis response, and ethical decision-making skills.
- Cultivate inclusive leadership practices and community partnerships.
- Navigate complex systems and lead through organizational change.
- Design and present a capstone plan applying leadership theory to real-world challenges.

Mode of Delivery:

This course is delivered through a HyFlex model with live Zoom sessions, asynchronous assignments, and in-person capstone presentations during the final week.

| Week | Focus/Topic | Assignments/Tasks |
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| 1- Foundations of Adaptive Leadership | Learners will identify core principles of adaptive leadership and begin | Leadership Self-Assessment Identify an Adaptive |
| | reflecting on personal leadership styles in public service contexts. | Challenge in their organization or field |
| | | Reading: <i>Leadership on the Line</i> , Ch. 1 |
| 2- Systems Thinking in Complex Environments | Learners will analyze VUCA conditions and system dynamics to better diagnose leadership challenges in public service organizations. | Create a System Map of a Public Sector Challenge |
| | | Reading: Leadership on the Line, Ch. 2 |
| 3- Emotional Intelligence & Resilience | Learners will demonstrate how self-awareness and emotional regulation contribute to resilient leadership in high-pressure environments. | Develop a Personal Resilience Action Plan |
| | | Reading: Leadership on the Line, Ch. 3 |
| 4- Ethics in Leadership Decision-Making | Learners will evaluate ethical dilemmas using structured frameworks and case-based | Case Study Analysis: Ethical Failures and Successes |

| | reasoning. | Reading: <i>Leadership on the Line</i> , Ch. 4 | |
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| 5- Crisis Communication & Public Trust | Learners will formulate crisis communication strategies that foster transparency and community trust. | Draft a Crisis Communication Plan | |
| | | Reading: <i>Leadership on the Line</i> , Ch. 5 & 6 | |
| 6- Equity and Inclusive Leadership | Learners will design leadership strategies that prioritize equity and authentically engage diverse communities. | Leadership & Community Partnership Proposal | |
| | | Reading: Leadership on the Line, Ch. 7 | |
| 7- Culture, Innovation & Psychological Safety | Learners will assess organizational culture and propose change strategies that support adaptive mindsets and innovation. | Organizational Culture Assessment | |
| | | Change Strategy Brief | |
| | | Reading: <i>Leadership on the Line</i> , Ch. 8 | |
| 8- Leading Change & Navigating Resistance | Learners will apply adaptive leadership strategies to drive organizational transformation and address resistance. | Public Sector Leadership Interview & Reflection | |
| | | Reading: <i>Leadership on the Line</i> , Ch. 9 & 10 | |
| 9- Capstone Preparation | Learners will synthesize course concepts into a comprehensive adaptive leadership plan tailored to a real-world public service challenge. | Draft Capstone Project: Adaptive Leadership Implementation Plan | |
| 10- Capstone Presentations | Learners will present and defend their Adaptive Leadership Implementation Plan, receiving feedback from peers and instructors. | Final Presentation (In-Person or Synchronous Online) | |
| | | Peer Feedback and Reflection | |