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*Clarajo Macon '67 Pleasants* reminisces about **Charlie Hendricks '40** and the impact he made on the lives of the people he encountered in many years at Guilford.

### Thinking Analytically 18

Students in Guilford's rigorous economics program develop research skills and analytical thinking. Robert Williams and Bob Williams are long-time faculty members who can be described as both challenging and caring. Alumni who are products of the program include **Ronnie Gelman '73 Lowenstein**, director of the New York City Independent Budget Office, and **David Hopkins '91**, vice president for consulting services at PNC Bank in Pittsburgh, Pa.

### Creative Leadership for the 21st Century 24

The college's new comprehensive, five-year strategic plan that includes commitments to "practical liberal arts education" and lifelong learning opportunities for approximately 3,300 students age 16 and older by the fall of 2009. The plan also recommits Guilford to its Quaker identity, diversity and community.

### Building Community 30

Sue Keith celebrates building community for many years as director of the Academic Skills Center, which challenges students to engage in creative and critical thinking.

### The Last Word 40

**Elena Nechiporenko '05** recalls meeting former Soviet Union President Mikhail Gorbachev in October and reflects on the impact he made worldwide and on her life.

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