

GUILFORD COLLEGE
CAMPUS MASTER PLAN

INTERVIEW AND
OPEN FORUM MINUTES
APRIL 19-20, 2005

While these notes represent an attempt to record the master planning team's interviews with College faculty, staff and students as faithfully as possible, they are not intended to provide a verbatim transcript of the conversations. If any participant feels that the minutes contain inaccuracies or fail to properly convey the tone of their remarks, they should contact me at once.

Syd Knight

All interviews were conducted by Syd Knight and Mike Van Yahres of Van Yahres Associates, Walt Teague of TFF Architects and Rex Harrell of Guilford College.

INTERDISCIPLINARY STUDIES – Marlene McCauley and Nancy Daukos

9:00 am, April 19, 2005

- IDS includes Peace and Justice, Conflict Resolution, Womens' Studies, African-American Studies, Environmental Studies and Leadership for Social Change programs. International Studies is part of IDS but needs its own space and is housed in Worth House.
- Program is currently scattered and doesn't have an identifiable home. Need gathering space for meetings. Need kitchen and seminar space. Conflict Resolution also needs separate outside entrance.
- Program has environmental focus. Uses the campus as a lab. Would value outdoor teaching space.
- There is a strong desire to strike a balance between maintenance of community and specialization of space.
- Womens' Studies and African-American Studies are expected to grow.
- IDS students actually have double majors, one in another academic discipline and one in IDS. Accounting and Educational Studies are only academic departments which don't have students in IDS.
- Lake needs understated improvements. Nothing grand. Possibilities include barbeque and cookout facilities or gathering facilities like a pavilion or small amphitheater.
- Would like to see some parking spaces reserved for faculty after 5:00, when regular restrictions are removed and all parking spaces are open to all comers. Faculty often have to walk long distances at late hours carrying course materials.

PHYSICAL SCIENCES FACULTY – Lynn Moseley (Biology), Rudy Gordh (Mathematics), Ann Glenn (Chemistry), Marlene McCauley (Geology)

10:00 am, April 19, 2005

- Physical Sciences include Physics (which in turn includes Astronomy) in addition to above departments.
- The woods are one of the campus' most important resources. Parts have never been farmed and contain some very large old-growth trees, including the largest tulip poplar in Guilford County. The ravine below the lake was used as a stop on the Underground Railroad before the Civil War. A number of faculty use the woods for

teaching classes and for carrying on long-term studies.

- The field on the west side of the lake could be (carefully) developed without creating undue environmental or political problems.
- Angie Moore is the best resource for a profile of the campus' physical environment and ecological systems.
- The Meadows area north of the developed campus is not used by the faculty. Only used by students as a hangout.
- Faculty is supportive of growth in all three areas (ECG, CCE and traditional students) but concerned that facilities are not capable of accommodating the growth. The Frank Family Science Center is already used to capacity and lacks some important facilities. All departments lack space. Chemistry needs a teaching lab. There is no dedicated food lab, which limits what courses they can offer and subjects they can address. They are now sometimes forced to use labs for classroom space. And they are essentially out of space for faculty offices.
- Want to see improvements to all of the major entrances to the campus.
- Would it be possible to add parking in the southwestern portion of the campus (near Duke and New Garden)?
- Need safer pedestrian crossings on both Friendly Avenue (to Quaker Village and Harris Teeter) and across New Garden Road. Students go to the Quaker Village area and people from the Friends Home would like to cross New Garden to come to campus. The College also uses the adjacent New Garden Friends Meeting for concerts and presentations due to a lack of suitable on-campus venues.

ACADEMIC AND ADMINISTRATIVE STAFF SUPPORT ASSOCIATION – Janet Wright

11:00 am, April 19, 2005

- The staff support the College's growth but hope that the College can be more proactive with its facilities. Their priorities are: 1) Housing students, 2) providing teaching space and 3) providing space for faculty and staff.
- The staff feel the same environmental concerns as the rest of the College community.
- She considers the woods, the Quad and maybe the Meadows untouchable.
- Strong objection to sprawl. Prefers infill development.
- Humanities are growing. Have run out of faculty and staff office space. Some faculty share offices, which is problematic. Need privacy for things like counseling students.
- Humanities could also use small to medium-sized meeting or seminar spaces, close to faculty offices. Also need faculty lounges.
- No critical parking issues.
- Need way to cross Friendly Avenue to Quaker Village. Everyone currently uses their cars for the trip.

OPEN FORUM #1 – Approx. 15 Faculty and Staff Participants

12:00 noon, April 19, 2005

(Forum comments represent individual views)

- Future development should maintain same ratio of built to unbuilt space.
- Integrity of Woods should be maintained.
- Woods are seen as asset by Jefferson Gardens neighborhood, although some use the area to dump yard waste.
- Woods need better maintenance. Perceived hazards from fire (heavy brush) and downed trees on trails.
- Lake is an under-appreciated asset. Needs cleanup and sensitive improvement.
- Quad should be kept open and its character essentially unchanged. If more building space is needed in that area, plan should consider renovations or additions to existing buildings (Archdale, Hege-Cox, English).
- Theater department wants permanent home in Dana.
- Central dining facility is essential to community. It is the key to the Founders Hall renovation..
- Campus needs social spaces. Bauman is the social center of campus after 11:00 pm simply because there is nothing else open.
- Library staff has long-range goal of merging library and IT&S functions and to expand the library building to the south.
- The College has made significant strides in addressing deferred maintenance in the past several years. Strong desire to continue to do so.
- Is a multi-purpose building housing the Early College program and CCE a possibility?

- Some sort of community social space open 24/7 would help integrate all three student communities.
- CCE lounge and mailbox space currently in Hendrix help keep the CCE students segregated from the rest of campus.
- Parking is not a significant problem at present, although safety could be improved by installing closed circuit surveillance cameras and by reserving some faculty/staff spaces in the evenings.
- Need better pedestrian crossings at both Friendly Avenue and New Garden Road.
- Would love to see road behind Founders removed.
- Need better parking enforcement. Some students drive from apartments to Founders to eat, taking faculty/staff spaces.
- Athletic and fitness facilities are a mess.
- Would like to see permanent location for a labyrinth.

GROUNDS MAINTENANCE – David Petree

1:15 pm, April 19, 2005

- The edge of the campus fronting New Garden road is a lost opportunity. Has very high public visibility but doesn't present the College in an attractive light.
- The principal athletic fields (football, baseball, soccer) are in very good shape although the stands and other facilities associated with them are not.
- Doesn't foresee serious problem if athletic fields need to be moved.
- New Apartments and Bryan complexes are real problem areas for maintenance staff. Poorly designed, drainage problems, overgrown plantings.
- Fulcher garden was planted from 1998 to 2000 at a total cost of just under \$250,000.

MANAGEMENT STAFF – Candi Lofano, Curt Bradbrook (Accounting), Matt Walker (Bookstore), Kiefer Bradshaw, Reggie Hayes (Public Safety)

2:00 pm, April 19, 2005

- College's administrative offices are currently scattered between several buildings (New Garden, Library, Hendrix, and others). Would be very helpful to have a centralized administration building.
- Parking is currently a problem for staff in the southwest corner of campus.
- There is currently adequate parking for most of the campus except for certain spots (like New Garden), but enrollment growth will cause problems unless more parking is provided.
- Part of parking problem is lack of enforcement. Public safety office has 5 full-time and 4 part-time officers, with one supervisor. That means that there are usually two or three officers on campus at any given time.
- Bookstore has no dedicated parking. CCE students and alumni would use it. The bookstore is the sole exchange for all academic books. Want to keep bookstore in Founders.
- Could faculty and staff be assigned to certain lots? Student parking is currently segregated (except after 5:30, when all restrictions are removed). Students often ignore daytime restrictions, so faculty or staff members often lose their spaces if they leave campus for errands.
- Public safety would like surveillance cameras and better lighting in lots.
- Office space currently is in short supply for most offices in New Garden, including accounting, student accounts, purchasing, registrar and financial aid. Will be worse with any expansion of staff.

SOCIAL SCIENCES DIVISION – Richie Zweigenhaft, Ken Gilmore, Bob Williams

3:00 pm, April 19, 2005

- Various social science departments are located in different places around campus. Psychology and Economics are in King, Education Studies are in Bauman, Political Science is in Duke, Sociology and Anthropology are in Archdale. There is no consensus among the faculty that they need to be consolidated in one location.
- All improvements to the campus should have the goal of supporting community and facilitating interaction.
- Faculty do all agree that they need meeting and interaction spaces in all of those facilities. Could use faculty labs.
- The proposed renovations to Founders Hall would be the most beneficial improvements we could make to the campus.

- Would like to see some sort of gate or other structure making the entrance to the Quad.
- The College needs an adequate student fitness center.

CENTER FOR CONTINUING EDUCATION – Bill Stevens

4:00 pm, April 19, 2005

- CCE students have several important differences from traditional or Early College students. Convenience is critical. They often arrive just before class, go to class and leave. No interaction with the rest of the campus. They see the parking lot, their classroom(s) and nothing else.
- Convenience will be even more critical in the future, since continuing ed students have many options for schools and will not be as swayed by traditional campus amenities.
- Would like to see additional parking at the northwest entrance (Priority #1).
- Would like to see lounge and gathering spaces dedicated to CCE students. Don't expect them to go to Founders or other central, shared spaces (Priority #2).
- Would like to see CCE classes consolidated (Priority #3). Classes are primarily spread out among Frank Family Science, Bauman, King and Duke, but also are held in Dana and Hege-Cox.. Since many students take two classes per evening, they park in one spot (near Frank Family) and then sometimes have to hike across campus to Dana and back late at night.
- Could Binford be converted from dorm to CCE classroom use? Would dedicate more space to CCE and would allow the dorm residents to move out of an area which sees a great deal of evening activity.
- CCE and EC could easily share teaching space.
- Could CCE be located off-campus? One possibility might be along Painter Boulevard.

FINE ARTS DIVISION – Adele Wayman, David Newton

5:00 pm, April 19, 2005

- Division includes Theater, Music, Dance and Visual Arts.
- Hege-Cox is main building for visual arts, although they use two basement spaces in King as well. Dance is in King Hall. Dana is the main facility for the theater and music program. Theater also uses Sternberger Auditorium in Founders Hall.
- Recommended that we speak with Terry Hammond, director of the College's gallery. The gallery is currently upstairs in Founders, but work, storage and office space is in the basement of the Library.
- Arts provide an important interface with the Greensboro community.
- Almost all fine arts programs are short on teaching, studio and work space.
- Photography is in heavy demand, especially in CCE. Don't have sufficient space for it.
- Same with Art History. Don't have a wired classroom space, so lectures using slides or powerpoint shows are held in a hallway with students sitting on the floor.
- The dance program needs a real dance studio. Christa Wellhausen is the director.
- Visual arts need student exhibition space and better exhibition space in Founders (better lighting, wall surfaces, more space, etc.). Also need better work spaces in Hege-Cox.
- All programs need community spaces for students and faculty.
- Theater program has long wanted to get out of Sternberger and to have a permanent home with better facilities in Dana. Need a black box facility.

OPEN FORUM #2 – Approx. 12 Participants

6:30 pm, April 19, 2005

- Students regard several places on campus as "special," including the Woods, the Quad, the Hut, Dana Hall and the lawn spaces on either side of the main entrance.
- Would like to see the campus become more pedestrian-friendly, with parking and roads moved to the perimeter. Don't want to walk through parking lots to go from dorms to classes.
- Emphasis on creating a safe, secure, attractive environment.
- Would like to find a way to create a safe route to Quaker Village.
- Want to find a way to make the Woods accessible without ruining them.

- The field above the lake is a favorite hangout.
- Students want to make sure that the master plan balances green spaces with new development.
- Want to find ways to integrate EC and CCE students into campus. Can organizations help do that?
- Desire for more informal meeting and social spaces, both indoors and out.
- Can common gathering spaces be created for both CCE and traditional students?
- Want to find a way to create *one* campus, not the Quad and everything else.

ADVANCEMENT – Phil Warshauer

8:00 am, April 20, 2005

- Appearance of the campus has improved in recent years, making donors happy. Some donors look for the “Wow” effect.
- New buildings can attract donors, but there is always some resistance to change among alumni, so it would help if new buildings have strong resemblance to older ones.
- Advancement currently shares Hendrix Hall with CCE. Neither has enough space and the arrangement does not work well. Alumni Relations is in King and the Alumni House is located past Dana, near Friendly Avenue. Would it be possible to get them all under one roof? Advancement would prefer a location somewhere on the edge of campus where they are accessible to visitors.
- Suggested that master plan include a property acquisition plan, so that College would have an idea of when and where to acquire adjacent properties.
- Would like to see a presentation developed on CD, showing beauty of existing campus, how master plan will preserve what is best about it and add new elements which will enhance it.

ENROLLMENT AND CAMPUS LIFE – Randy Doss

9:00 am, April 20, 2005

- Advancement and CCE need separate facilities.
- Binford should be renovated for CCE. Currently has 150± beds.
- There is an ESL program called Interlink which Guilford used to have and would like to have back (it's currently at UNCG). Would need four or five offices and dedicated instructional space. Would also need beds for 25 to 30 foreign students per year.
- New Garden Hall is a poor location for the business office and registrar. Those offices need to be closer to the center of campus life and more accessible to students. New Garden is not great for Human Resources, either (no parking for applicants or visitors).
- New Garden works very well for Admissions and Financial Aid. Prominent location near entrance to campus.
- Could CCE admissions (now in Hendrix) be combined with regular admissions? CCE is currently a one-stop facility, housing things like student mailboxes, a lounge and admissions as well as administrative offices. That arrangement has advantages but also some drawbacks.
- Quaker Village has an old public library and a movie theater they have had trouble renting. Could CCE use them? There are also 150-200 parking spaces available.
- A central administration building makes sense, but where should it be? He feels that New Garden is only appropriate building but it will be difficult to fit all needed administration into it.
- Athletic facilities (except for field surfaces) are in miserable condition. Intercollegiate facilities are worst in conference and student fitness facilities are worst among comparable schools.
- Need press/announcer's box. Need restrooms. Need storage. Need to replace at least the upper four tennis courts. Need artificial turf field for lacrosse, football and soccer practice. Need decent seating for spectators.
- College has \$440,000 in hand for improvements to the football stadium, with the possibility of a matching amount from the Armfield Foundation.
- Would like to see gates built at the entrance to the football/baseball complex.
- There has been discussion of building a pavilion between the baseball and soccer fields, to include some or all of the following: football/lacrosse locker rooms, baseball locker rooms, batting cage, coaches' offices, weight room, press box, announcer's/scorer's booth, viewing terraces.
- Building the pavilion would provide facilities but would segregate athletes' facilities from those used by other students. Another option would be to create a student recreation center which also contains some of the more

specialized athletic needs, such as coaches' offices.

- Founders Hall needs to be improved as soon as possible. The theater should be moved elsewhere.
- The campus needs gathering spaces. A simple amphitheater at the lake would be a possibility.
- The second phase of the current residential development is needed soon.
- All of the large dormitories such as Milner and Bryan are problematic. Can Bryan be converted to something else like student services, registrar's office, faculty offices or CCE? It currently holds 200± beds.

CAMPUS LIFE – Aaron Fetrow

10:00 am, April 20, 2005

- Campus Life Office includes Counseling, Student Health, Residential Life, Student Activities (Intramurals), Judicial Affairs and Orientation.
- Campus Life needs a consolidated office. They are currently scattered among several locations.
- Isn't troubled by prospect of converting Bryan or Binford to other uses as long as the beds are replaced in better facilities.
- Would like to see underclassmen's dorms to be well-built, durable facilities with community baths. 200± beds. Upperclassmen's dorms should be some form of apartments.
- Students would prefer to live in apartments all four years but Aaron feels that traditional dormitories with community baths help facilitate the College's mission to build community. Sharing bedrooms with roommates is also a valuable learning experience for most students. Facilities help create the culture of the campus.
- Incoming class (of traditional students) is soon going to be 400 per year. Almost all live on campus.
- All dorms need lounge spaces, where floor meetings can occur. Also need social gathering spaces.
- Need adequate student fitness facilities.

ATHLETICS – Marion Kirby, Mike Merkel, Eric Lewis, Brian Wenger

11:00 am, April 20, 2005

- Location and footprint of the football/lacrosse and baseball fields work well.
- The track is used every day by both the community and by different teams for practice. There is no track team.
- The baseball field could use a scorer's/announcer's box. Would also like to move the outfield fence back a little.
- All fields need better spectator facilities like bathrooms, stands, etc.
- If athletic facilities are moved, new location would require plenty of parking and storage in addition to all of the other facilities already mentioned.
- Alumni Gym is used for both class and practice space.
- Many students seem to want to segregate student fitness facilities from athletic facilities. Are intimidated by the prospect of using the weight room with athletes, for example.
- The pool is lightly used. There is a women's swim team but not men's. The pool is rented by some outside swim teams but isn't used by many at Guilford. Is a legacy of the YMCA association. Is the only indoor pool in Greensboro, though.
- The soccer program could use lights (none of the fields are currently lighted) and another two turf fields.
- College needs to be able to secure the fields to control access by outside users.
- The soccer and softball facilities also need bathrooms, stands, storage and a shelter (for bad weather).

ALUMNI AND COLLEGE RELATIONS – Jerry Harrison, Ty Buckner and approx. 12 alumni and staff

12:00 noon, April 20, 2005

- Alumni are concerned with appearance of campus.
- Founders needs to remain a community space. It needs space for dinners, functions parties, various uses.
- Founders renovation should be a high priority.
- Alumni House is very nice for office use and very small gatherings. Need space for larger gatherings.
- Would a welcome center which combines the alumni office and Admissions be a good idea?
- Student gathering space is needed. A fountain would be nice.
- Campus has a "family" feel that alumni want to retain.
- Alumni want the campus to have convenient parking and want to keep the campus pedestrian-oriented.
- The campus needs more parking for athletic and performing arts events. If Guilford wants to engage the outside community, then parking should be a priority.

- Dana is an important “image” building.
- Should the College be looking at acquiring more property?
- Should look at the option of reusing or even moving some of the older homes near Alumni House.
- College should pursue connections with Friends Home. Offer courses through CCE, etc. Shuttle bus?

ADMISSIONS STAFF

2:00 pm, April 20, 2005

- Many prospective students look primarily at the appearance of the campus, including the quality of the facilities.
- The College had a 26% yield last year. It is usually closer to 30-35%.
- Students don’t hang out on the Quad. They hang out at their dorms. So prospects often wonder why there are no students around during campus tours.
- During tours, people respond positively to the beauty of the campus. They are turned off by the condition of Founders Hall and the dorms. They would like to see more fitness and student recreation facilities. They would also like to see more student gathering space.
- New Garden Hall is a great location for Admissions but the offices are inadequate. Not enough space, poorly arranged. Only one interview room.
- Seven of Guilford’s top ten cross-applicants are in-state public schools. The other three are Goucher, Elon and Earlham Colleges.
- 35% of traditional students are from North Carolina.
- Admissions doesn’t work with CCE admissions except for financial aid.
- The west entrance to campus should be fixed. Many visitors come in that way.

RESIDENTIAL LIFE – Mike Mackey

3:00 pm, April 20, 2005

- Students love suites.
- All dorms need meeting and social spaces.
- Residential Life would love to see Bryan Hall converted to another use.
- All residents have to participate in five programs per semester. Three involve core Quaker values, two involve community events such as attending plays or picnics.

STUDENT SENATE - Ali Stewart, Lili Sharpless, Abduel-Qandy (AQ) Abdul-Karim, Ben Taylor, Peter Raines, Lauren Demarest (President), Malcolm Kenton, Nick Boylan

5:30 pm., April 20, 2005

- What attracted you to Guilford College?
 - Beautiful campus, way it feels
 - Comfortable – simple, looks nice, relaxing
 - Quaker friends referral – influence of friends
- Where are the “special” places on the Guilford College campus?
 - Apartments set in woods
 - Lake Area
 - Woods
 - Hut
 - King 126
 - Writing center – decorated themselves – King
 - Mary Hobbs – favored space – it’s like a big home
- Why is Founders Hall not included?
 - Founders is too fractured
 - Need comfortable lounge, flexible spaces
 - Need circular spaces
 - Founders not secluded enough
 - Founders as “show place” may not be conducive for lounge – too nice
 - Lacks space students own & decorate
 - Founders Hall is dead at night

- School doesn't promote going out at night
- Spaces "flat and one dimensional"
- Should have different shapes of rooms
- 1 or 2 larger spaces and lots of smaller gathering
- Need more recreational, unorganized recreation places
- Personal I.D. exchange for accessing equipment is needed

